MAYOR AND COUNCIL AGENDA



NO. 3

DEPT.: Finance /

DATE PREPARED: February 16, 2005 FOR MEETING OF: February 22, 2005

FOR MEETING OF: February 22, 2005 STAFF CONTACT: Dominic Del Pozzo SUBJECT: Fiscal Year 2005 Second Quarter Financial Report **RECOMMENDATION:** Accept the attached Second Quarter Financial Report. **DISCUSSION**: None Options Considered: N/A Fiscal Impact: N/A Change in Law or Policy: N/A Boards and Commissions Review: N/A Next Steps: N/A PREPARED BY: Dominic Del Pozzo, Acting Director of Finance

APPROVED:

Scott Ullery, City/Manager

DATE:

2/16/05

LIST OF ATTACHMENTS:

FY05 Second Quarter Financial Report



MEMORANDUM

February 13, 2005

TO: Mayor and Council

FROM: Dominic Del Pozzo, Acting Director of Finance

Susan J. Lander, Revenue Supervisor

VIA: Scott Ullery, City Manager

SUBJECT: 2nd Quarter Report on FY 2005 General Fund and Enterprise Funds Operations

The purpose of this memorandum is to present a report on operations for the second quarter of FY 2005 for the City's General Fund and Enterprise Funds. This memo is organized as follows:

- I. Overview
- II. General Fund Revenues
- III. Assessed Value of Real Property
- IV. General Fund Expenditures
- V. Contingency History
- VI. Capital Projects Fund
- VII. Enterprise Fund Revenues and Expenses
- VIII. Major Variances and Issues to Monitor

The charts in this memo reflect a quarterly comparison of adopted budget and actuals, as well as year-end projections for FY05. The review of this report will coincide with the introduction of the first budget amendment of FY05. NOTE: In order to make FY04 data comparable to FY05 data, accruals have been reversed out of FY04 figures. Therefore, variations due to the change in accrual timing are not an issue in this report.

I. GENERAL FUND OVERVIEW

The status of the General Fund's revenue sources is described in detail in Section II below. As of the end of the second quarter of FY05, the City had collected \$28.4 million compared to \$26.0 million at the same point in FY04, a 9.2 percent increase. Revenues were budgeted to increase 7.6 percent. Section IV outlines expenditures by category and identifies the major variances. As

of the end of the second quarter, expenditures are \$19.4 million, or 7.2 percent ahead of the \$18.1 million spent at this point last year. Expenditures were budgeted to increase 7.0 percent.

One of the City's fiscal targets is to maintain the undesignated fund balance in the General Fund at or above 15 percent of annual revenue. These funds provide a cushion to allow the City to continue to provide services even under the most unanticipated dire circumstances. The chart below shows the estimated fund balance at the end of FY 2005 based on the current projected level of revenue and expenditures. As indicated, the beginning balance was \$9.3 million or 19.5 percent of FY05 budgeted revenue. The estimated fund balance at year-end net of the planned annual contribution to the CIP is slightly less than \$9.1 million or 19.0 percent of budgeted revenue. This represents a variance of \$2.1 million from the target level of 15 percent. As the budget is modified during the year the impact on the estimated fund balance will be indicated.

General Fund Undesignated Fund Balance

	FY 2005 Budgeted Amount	Percent of Revenue
Balance, 6/30/04	9,259,794	19.5%
Plus: projected revenue	47.048.058	
Plus: designated reserved fund balance	1,334,546	
Less: projected expenditures	47,198,413	
Less: planned annual		
contribution to the CIP	200,000	
Estimated Balance, 6/30/05	10,243,985	19.0%
Increase (decrease) during		
FY 2005	(\$200,000)	
Target fund balance	7,140,225	15.0%
Variance from target	3.103,760	

Approximately \$2.5 million of the \$3.1 million variance from the target fund balance is available for one-time uses in the operating budget or CIP. The following items are included in the budget amendment:

- Additional cost for financial system upgrade, \$200,000 (approved in December)
- Additional cost for City Hall renovation, \$200,000
- Increased costs for asphalt and concrete, \$200,000

The following items are other possible one-time uses that may be included in a future budget amendment or the FY06 budget:

- Unreimbursed portion of COPS grant, \$450,000 \$900,000
- Additional cost for Town Center
- Reappropriation of \$1 million for special planning and development initiatives

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II. GENERAL FUND REVENUES

Comparison of General Fund Actual to Budgeted Revenue for the Period Ended December 31, 2004

(1) (2) FY 2005 FY 2005 FY 2004 FY 2005 FY 2004 (1-2)Source Adopted Actual Year-End Year-End Actual of Revenue Budget As of 12/04 Projection Actual As of 12/03 Variance Notes Property taxes: 21.894.000 22.100.000 20.248.076 15.971.875 1.693.778 Real property 17.665.653 (:) Personal property 3,220.000 1.629.393 3.120.000 3.138.850 1.844,665 (215.272)(2) 6.456.175 1.963.532 6.456,175 7.019.649 2.195.439 (231.907)Income taxes: Intergovernmental revenue: 1.991.434 Gas vehicle tax 2,158,695 1.133.215 2.250,000 509.427 623.788 (3)1.698.450 1,698,450 1,698.450 1.259.511 1.259.511 438.939 Tax duplication payment Admission amusement tax 1.139.912 278.411 000.000 1,023.395 298,252 (19.841)(4) 562.075 594,440 248.798 44,364 Police protection grants 562.075 293.162 Youth services grant 283.390 10.833 294.562 281.819 6,315 4,518 Cable franchise fee 427,750 99.124 427,750 486.340 109.164 (10.040)Other 59.175 29.084 59.175 59.784 27.259 1.825 Licenses and permits: Building permits 1.325,000 493,473 000.000 1.179.738 180.003 (106.608) (5) Other 135.824 524.340 31..189 486.500 486.500 104,635 Charges for services: 2.119.046 Recreation fees 4,476,744 4.200.000 4.177.376 2,127.029 7.983 (6) PW permit fees 350.000 75,471 250,000 297,171 179,218 (103.747)(7) Zoning and planning fees 160.000 120.638 120.638 132.608 79,705 40,933 234,400 132.543 234.400 257,097 118,065 14.478 Other Use of money/property: Interest income 150,000 78.812 150.000 118.006 45.893 32,919 Rental income 140.900 46.080 110,000 114.148 30.363 15.717 Other revenue: Sale of land (includes interest) 0 Red Light Camera 000.000 335.625 650.000 256,817 131.347 204.278 (8) Admin. charges to other funds 1.382.1271.382.127 1.293.327 396.206 429,870 118,045 15,296 Other 396,206 133,341 Total Revenue** 47,601,499 44.883,796 25,997,103 _2,360,144 28,479,693 47,048,058

^{**} Total Revenue does not include the budget amount for appropriated fund balance. For the FY05 budget, the appropriated fund balance is \$1,334,546.

Notes to Revenue Schedule:

- 1) **Real Property Tax:** The assessable base has risen above what was expected in the FY05 budget, thus the year-end revenue projection is \$206,000 higher than the budgeted figure.
- 2) **Personal Property Tax:** Revenue received at this point is below last year, and it is possible that revenues will fall significantly below budget. But the State processes personal property tax returns at varying rates, so a year-to-date comparison with FY04 may not yield an accurate year-end projection.
- 3) Gas and Vehicle Tax: FY05 second quarter revenues are running well ahead of last year, and the Department of Transportation recently confirmed that the City will receive revenue beyond the amount budgeted.
- 4) Admission and Amusement Tax: This revenue is received from the State in quarterly payments without major variations. The payments are running about even with FY04, thus the FY05 projection mirrors the FY04 year-end actual figure.
- 5) **Building Permit Revenue:** This revenue is subject to variations, but is unlikely to reach the budgeted figure given the amount collected in the first six months and the anticipated level of construction activity for the remainder of the year.
- 6) **Recreation and Parks Revenue:** The drop from budgeted to projected revenue is mainly due to the elimination of after school childcare programs at Ritchie Park and Lakewood Elementary Schools as well as decreased enrollment in programs at other schools. The after school programs are almost completely revenue supported, thus the changes should have no net impact.
- 7) **Public Works Permits:** This revenue is somewhat unpredictable as it is linked to projects in the public right-of-way that are initiated by private contractors. Revenue expectations will be reduced in the FY06 budget.
- 8) **Red Light Cameras:** Revenues are significantly higher than last year because the City is using higher quality cameras and has changed the location of the cameras.

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III. ASSESSED VALUE OF REAL PROPERTY

	Assumptions in FY 2005	Assessed Value As	
	Budget	of 12/04	Variance
Beginning of fiscal year	7,076,523,774	7,043,517,598	(33,006,176)
New property-beg of year	48,826,640	66,300,000	17,473,360
New property-3/4 year	48,826,640	42,800,000	(6,026,640)
New property-1/2 year	48,826,640	95,100,000	46,273,360
New property-1/4 year	48,826,640	<u>N/A</u>	(48,826,640)
Sub-Total	7,271,830,334	7,247,717,598	(24,112,736)
Timing, appeals or other reductions	(295,306,506)	(150,000,000)	245,306,506
Total	6,976,523,828	7,097,717,598	221,193,770
Associated tax revenue	21,894,000	22,100,409	426,231
Modified Budget		N/A	
Actual, as of 12/31/04		17,665,653	

New property is added to the tax rolls at the beginning of the tax year and the conclusion of the first, second and third quarters of the year. Taxes added mid-year are billed on a pro-rata basis. Only a portion of the anticipated new property was included in budgeted revenue. Based on information provided by the State Department of Assessments and Taxation and Montgomery County, the assessed value of real property at the end of the second quarter had increased just over \$200 million from the value at the beginning of FY05.

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IV. GENERAL FUND EXPENDITURES

Comparison of General Fund Actual to Budgeted Expenditures for the Period Ended December 31, 2004

		(1)			(2)		
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004		
Expenditure	Adopted	Actual	Year-End	Year-End	Actual	(1-2)	
Category	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes
Personne!							
Salary	25.161.476	12.241.386	25.161,476	23,787,454	11.848.860	392,526	
Fringe Benefits	6,355,329	2,759,884	6,050,000	5,549,650	2,52 4 ,687	235,197	(:)
Sub-total	31.516.805	15.001.270	31.211,476	29,337,104	13.620.560	1.380.710	
Contractual Services							
Professional services	2.720.872	572,242	1.720.872	1.456.180	520.308	51.934	(2)
Office expenses	790.504	342,932	790.504	865,062	408.322	(65.390)	
Employment & training	557.907	249,944	557,907	469.092	229.417	20.527	
Maintenance & repair	2.167.365	793,203	2.167,365	1.910.012	791.159	2,044	
Service provision	575.603	265,401	575,603	499,440	242.668	22.733	
Insurance	212.936	2:2.936	212,936	169.650	169,650	43.286	
Leases	80 <u>.695</u>	23,992	80,695	81,121	22,655	1,337	
Sub-total	7.105.882	2.460,650	6.105.882	5.450.557	2,384,179	76.47:	
Commodities							
Utility costs	1,448,502	564,752	1.448,502	1.242.729	493.399	71.353	
Supplies	1.987.402	778,976	1,987,402	2.096,467	887.711	(108.735)	
Contingency	432,303	_			7	-	
Sub-total	3.868.207	1.343.728	3.435.904	3.339.196	1.381.110	(37.382)	
Capital Outlays							
Land & building improvement	-	-	-	-	-	-	
Equipment	501,562	89,565	501,562	377,202	<u>:53,:72</u>	(63,607)	
Sub-total	501.562	89.565	501.562	377.202	153.172	(63,607)	
Non-operating expenditures							
Disposal of scrap	7,500	-	7,500	4,954	-	-	
Community assistance	14,862	135	14.862	2,714	3:3	(178)	
Outside agencies	<u>865,806</u>	468.903	865,806	914,459	550.838	(8.,935)	
Sub-total	888.168	469.038	888.168	922,127	55151	(82.113)	
Total Expenditures	43.880.624	19.364.251	42,142,992	39,426,186	18.090,172	1.274.079	
Transfers to other funds							
Debt Service Fund	3.833.133	-	3.833.133	3.120.683	=	-	
Capital Projects Fund	1.185,496	=	1.185.496	1.299.000	-	-	
Other funds	36 <u>.79</u> 2		36,792	36,792		-	
Sub-total	5.055.421	-	5.055.421	4,456,475	-	-	
Total Expenditures and Transfers	48,936,045	19.364.251	47,198,413	43.882.661	18.090.172	1.274.079	

Notes to Expenditure Schedule:

- 1) Fringe Benefits: The City's portion of employee health insurance costs did not increase this year, but the FY05 budget assumed a ten percent increase in these costs.
- 2) Professional Services: \$1.1 million of prior year surplus funds were budgeted for various planning studies. Most of these funds will not be spent prior to the end of the fiscal year and will need to be rolled over into FY06.

V. CONTINGENCY HISTORY

FY 2005

Contingency History – General Fund For the Period Ended December 31, 2004

Adopted Budget Co	ntingency Level:	\$432,303

One-time Contingency S176,557
Ongoing Contingency S255,746

Uses of Contingency Funds:

Washington Metropolitan Council of Govts. \$15,316

Internal Control Study \$8,500 Refuse Survey \$20,200

December 31, 2004 Contingency Level: \$388,287

One-time Contingency S176,557 Ongoing Contingency S211,730

Future Uses of Contingency:

None Anticipated

VI. CAPITAL PROJECTS FUND

Expenditures of \$13.5 million were recorded as of the second quarter of FY 2005. Major projects on which funds were expended during the quarter included Town Center redevelopment, traffic calming and pedestrian safety projects throughout the City, and concrete improvements and asphalt pavement maintenance.

The major issue in the CIP is the cost of the Town Center parking garages. Costs have increased from the amount anticipated at the time that the last financing plan was developed. However, additional revenues to be received from outside sources are expected offset that increase significantly. Revised information will be forwarded to the City's financial advisors so the impact of this cost increase on debt service costs and the gap between available revenue and expenses can be ascertained.

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VII. ENTERPRISE FUNDS REVENUES AND EXPENSES

Note: Expenses include non-cash outlays such as depreciation

Water Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

		(1)	((2)		
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004			
	Adopted	Actual	Year-End	Year-End	Actual	(1-2)		
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes	
Revenues								
Charges for Services								
Utility Charges	3,560,860	1.635.013	3.300.000	2.952,304	1.548.146	86.867	(1)	
Water Connections	791.200	69.800	257.000	327.587	215.987	(146,187)	(2)	
Sales of Materials	126.000	:6.624	26.000	74,734	46,038	(29,414)	(3)	
Interest Income	21.452	25,790	40.000	46.466	34,453	(8.663)		
Miscellaneous Revenues	2.987	-	-	2.987	-	-		
Other Financing Sources								
Transfers Other Funds	411,860		<u> -::.860</u>	340,580		<u>-</u>		
Total Revenues	4,914,359	:.747.227	4.034.860	3.744.658	1.844.624	(97.397)		
Expenses								
Personne!	2.030.289	979,378	2.030.289	1.926.918	910.442	68,936		
Operating	1.088.409	429.810	1.088.409	915,384	460,756	(30.946)		
Capital	306.221	118.461	306.221	184.892	:25,288	(6.827)		
Debt service, transfers and other	1.616.369	115,383	1,616,369	1,694,631	22,525	_(7,:42)		
Total Expenses	5.041.288	1.643.032	5.041.288	4.721.825	1.619.011	432.651		
Net Income Loss	(126,929)	104,195	(1,006,428)	(977,167)	225,613	(530,048)		

Notes to Water Fund Schedule:

- 1) **Utility Charges:** Water production is running at about the same low level as it did last year, thus the main source of revenue growth is the increase in the water rate.
- 2) Water Connections: The budget was based on expectations of developments that were later delayed to the point where connection charges may not be received until FY06 or FY07.
- 3) Sale of Materials: This revenue is generated from the sale of water meters for new or renovated homes. While the current projection is well below budget, there will be an offsetting savings in expenses because the City has the unsold meters in inventory.

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Sewer Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

		(1)			(2)	(;)		
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004			
	Adopted	Actual	Year-End	Year-End	Actual	(1-2)		
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes	
Revenues								
Charges for Services.								
Utility Charges	5,718.718	2.631.458	5.350.000	4.967.232	2.526,450	105,008	(:)	
Sewer Connections	864.000	65.800	264.000	332.887	209.837	(144.037)	(2)	
Interest Hamings	34.515	24,024	48.000	42,756	31.816	(7,792)		
Miscellaneous Revenues	3,261		<u>3,26:</u>	3,261	<u>=</u>	0		
Total Revenues	6,620,494	2,721,282	5.665.261	5.346.136	2,048,661	672,621		
Expenses								
Personnel	1.029.141	471.653	1.029.141	821.754	421.371	50.282		
Operating	2,494,510	569.503	2,494,510	2.219.220	960.472	(390,969)		
Capital	1,796	-	1,796	=	-	-		
Debt service, transfers and other	1.805.463	114,294	1,805,463	1,602,563	100.110	14,1.84		
Total Expenses	5.330.910	1.155.450	5.330.910	4.643.537	1.481.953	(326.503)		
Net Income/Loss	1,289,584	1,565,832	334,351	702,599	566,708	999,124		

Notes to Sewer Fund Schedule:

- 1) Utility Charges: Sewer bills are based on water usage, which remains at last year's low level. As with the water charges, the only source of growth in sewer revenue is the increase in fees.
- 2) **Sewer Connections:** The budget was based on expectations of developments that were subsequently delayed to the point where connection charges may not be received until FY06 or FY07.

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Refuse Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

	(1)				(2)			
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004			
	Adopted	Actual	Year-End	Year-End	Actual	(1-2)		
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes	
Revenues								
Charges for Services								
Utility Charges	4.521.382	2.175.090	4.521.382	4.128.978	1.903.339	27:.75:		
Interest Earnings	-	1,470	2.000	4,968	2.163	(693)		
Miscellaneous Revenues	-	-	-	-	-	-		
Other Financing Sources:								
Transfers From Other	36 <u>.</u> 792		36,792	36,792				
Funds Total Revenues	4.558.174	2.176.560	4,560.174	4,:70.738	1.905.502	27:.058		
Expenses								
Personne'	2.916.552	1.325.685	2.916.552	2.603.090	1.303.122	22,563		
Operating	1.319.709	556,560	1,319,709	1.127.964	536.764	:9,796		
Capital	13.466	-	13.466	4,987	-	-		
Debt service, transfers and	883,281	8,629	<u>883,281</u>	<u>834,657</u>	<u>4,384</u>	4,245		
other Total Expenses	5.133.008	1,890.874	5.133.008	4,570.698	1.844.270	46.604		
Net Income/Loss	(574,834)	285,686	(572,834)	(399,960)	61,232	224,454		

Notes to Refuse Fund Schedule:

Refuse Fund revenues and expenses are on track to meet budget expectations, but the budgeted net loss is greater than the accumulated prior year surplus. The result will be a small year-end deficit. This deficit will expand before it can be eliminated through rate increases. The cash flows will be presented during the February 22nd Mayor and Council meeting.

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Parking Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

	(1)						
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004 Actual	(1-2)	
	Adopted	Actual	Year-End	Year-End			
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes
Revenues							
Meter Revenue							
Meter Fees	530,700	83,704	130.000	122.757	34,213	49,491	(:)
Meter Violations	459,054	:32,735	:03,000	202,499	83,970	<u>48.765</u>	(:)
Sub-total	989.754	216,439	233.000	325.256	118.183	98.256	
Parking and Other Revenue							
Parking Lot Receipts	-	-	=	43.534	3.984	(3,984)	
Parking Violations	54.900	78.:78	200,000	142,364	51.060	27.118	(2)
Interest Harnings	6.000	9,744	:5,000	5,368	2.968	6.776	
Sub-total	60.900	87.922	2:5.000	191.266	58,012	29,910	
Total Revenues	1.050.654	304.361	448,000	516.522	176,195	128,166	
Expenses							
Meter-Related Expenses							
Personne!	78.264	41.207	78.264	60.954	18.412	22.795	
Other	28.58:	4,825	9,000	8,961	668	<u> 4,157</u>	
Sub-total	106.845	46.032	87.264	69.915	19.080	26.952	
Parking and Other Expenses							
Personne'	1.264	1.264	1.264	3.146	823	44;	
Other	148,544	2.139	148,544	66,885	343		
Sub-total	149.808	3.403	149.808	70.031	1.166	2.237	
Total Expenses	256,653	49,435	237,072	139,946	20,246	29.189	
Net Income/Loss	794,001	254,926	210,928	376,576	155,949	98,977	

Notes to Parking Fund Schedule:

1) Meter Fees/Violations: These revenues are falling short of the budget because there are not as many cars parking in metered spaces as was anticipated when the FY05 budget numbers were set. Additionally, meter fees were reduced in the Twinbrook area.

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Stormwater Management Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

	(1)				(2)			
	FY 2005	FY 2005	FY 2005	FY 2004	FY 2004			
	Adopted	Actual	Year-End	Year-End	Actual	(1-2)		
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes	
Revenues					•		<u> </u>	
Stormwater Permits	200,000	127,717	200.000	432,044	253.898	(126,181)		
SWM Waivers	200.000	705,956	750,000	3:5,7:0	233,550	472,406	(:)	
Interest Harnings	140,362	52,142	140,362	82,604	40,147	995		
Total Revenues	540.362	885.815	1.090.362	830,358	527,595	358.220		
Expenses								
Personne?	416,968	195.360	391.968	382,799	166.289	29.071		
Operating	432,160	69,080	250.000	203,843	101,113	(32.033)	(2)	
Capital	-	-	-	-	-	-		
Debt service, transfers and other	248,241		248,241	244,249	=			
Total Expenses	1.097.369	264,440	890.209	830.891	267.402	(2.962)		
Net Income/Loss	(557,007)	621,375	200,153	(533)	260,193	361,182		

Notes to Stormwater Management Fund Schedule:

- 1) Waiver fee revenue is well beyond the budgeted amount due to the unanticipated receipt of fees for the Town Center project.
- 2) Projected expenses are below budget mainly because funds for the stormwater management fee study will need to be encumbered this year, but nearly all of the work will be performed next year.

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RedGate Golf Course Fund Comparison of Actual to Budgeted Revenue and Expenses For the Period Ended December 31, 2004

		(1)			(2)		
	FY 2005	FY 2005	FY 2005 Year-End	FY 2004 Year-End	FY 2004	(1-2)	
	Adopted	Actual			Actual		
	Budget	As of 12/04	Projection	Actual	As of 12/03	Variance	Notes
Revenues							
Charges for Services:							
Golf and cart fees	1.407.540	555.393	1.222.572	1.151.069	539.057	(124.272)	(:)
Interest Earnings	-	9	9	5	-	9	
Transfers Other Funds			<u>-</u>				
Total Revenues	1.407.540	555,402	1.222.581	1,151,074	539.057	16.345	
Expenses							
Personnel	796,932	386,078	661,829	709,67:	273.508	112,570	(2)
Operating	350,996	173.030	285.073	275.418	146.183	26.847	(2)
Capita!	::0.220	840	840	11.993	4.660	16,123	(2)
Debt service, transfers and	198,682	6,301	298,441	295,099	<u>375</u>	5,926	
other Total Expenses	1.456.830	566.249	1.246.183	1.292.181	424.726	161.466	
Net Income/Loss	(49,290)	(10,847)	(23,602)	(141,107)	114,331	(145,121)	(3)

Notes to the RedGate Golf Course Fund Schedule:

- 1) Golf course revenue is running ahead of last year, but is projected to end the year short of the budgeted amount. As a result, budgeted expenses have been reduced as described below.
- 2) Anticipated expenses were reduced in November by laying off two employees and holding another position vacant. Additionally, the Golf Course cut its budget in various non-personnel and capital accounts. These changes were described in a memo that was attached to the first quarter financial report.
- 3) The Golf Fund is budgeted and projected to show a deficit, although it will be smaller than it was in FY04.

VIII. MAJOR VARIANCES AND ISSUES TO MONITOR IN FY 2005

General Fund:

- Personal Property Tax Revenue: As the projection shows, the City will receive less personal property tax than was budgeted. It is possible that this projection could drop further in the third quarter report. However, gains in real property tax revenue should offset the reductions.
- Building and Public Works Permits: Development activity drives these revenues, and as that activity slows down there will be a continuing impact in these areas.

Capital Projects Fund:

- Level of expenditures: As indicated in Section VI above, the Town Center project has greatly increased the City's expenditures from this fund. The extent to which the City will need to advance funds for this project in anticipation of future reimbursements has implications for overall financial management.
- Reimbursement for Police Technology expenditures: As mentioned in the budget amendment and previous quarterly reports, the City will probably be required to reimburse the Capital Projects Fund for \$450,000 to \$900,000 for Police Technology Grant expenditures. This reimbursement will come from the General Fund's accumulated prior year surplus.

Water and Sewer Funds:

- Connection Fees: The Mayor and Council received a detailed memo that explained why revenues would fall so far short of budget. Fewer development projects in the future will have a negative impact on these revenues going forward. They will likely be budgeted significantly lower than they have been in recent years.
- Level of water production: Water usage per household has been going down, and production is lower than it has been for several years. While significant new development covered rising expenses in the past, future increases may have to be covered by increases in rates. A rate study is planned for FY06.
- Sewer Fund costs from WSSC: The City has been notified by WSSC that increased spending at the Blue Plains facility could result in increased City costs in FY 2005 and later years. In addition, WSSC is close to settling with DCWASA (the administrator of the Blue Plains treatment plant) on several large outstanding claims; a portion of this cost will be passed on to the City as well. These additional costs are included in the cash flows that will be presented on February 22nd.

Refuse and Golf Funds:

• In accordance with FY05 budgets and projections, these two funds will show deficits at the end of FY05. The cash flows show how and when each fund will reach a positive cash flow to eventually eliminate their deficits.